



Niagara Reinforcement Line Project

Timeline of Events

2017

- **October 17, 2017** -Addressed Envelop announcing the NRP community engagement and inviting groups or organizations to book an organizational engagement session (Lunch & Learn) was dropped off in all 42 SNEC mailboxes (including HCCC's).
- **October 18, 2017- December 18, 2017** Three-Phase Bundle Solution presented to SNGR Community- 10 Week Qualitative Community Engagement
 - Weekly Engagement Session held at various times & locations across Six Nations
 - Weekly Full or Half Page Newspaper Ads (TRT, TIN)
 - Daily Radio Advertisements (CKRZ, Jukasa Radio)
 - Facebook Advertisements via Posts, Event Pages and Project Summary Video
 - 4 Community-Wide Mailers (Delivered to 2300 Mailboxes on Six Nations)
 - Lunch & Learn Sessions offered to Six Nations Organizations
 - All project information posted to www.snfuture.ca
- **October 18, 2017** – SNGRDC sent an email to HCCC Council Secretary, ohahokta@hotmail.com requesting HCCC representatives attend the NRP Engagement Sessions and/or inviting them to book an organizational engagement session (Lunch & Learn).
- **November 21, 2017** – SNGRDC sent a second email to HCCC Council Secretary, ohahokta@hotmail.com requesting HCCC representatives attend a remaining NRP Engagement Sessions and/or inviting them to book an organizational engagement session (Lunch & Learn).
- **November 22, 2017** – At the request of a HCCC representative, SNGRDC forwarded the previous requests to invite the HCCC to engage in the NRP project to jowahaise@gmail.com with a request to talk about how SNGRDC could better engage the Confederacy and people in future projects.

2018

- **January 24, 2018** – NRP Community Engagement Report Finalized and presented to the SNGRDC BOD, AC.
- **February 2018** - BOD and AC Review document and sent back to SNGRDC staff to address concerns outlined in engagement report.
- **February 20, 2018** – Recommendation to proceed with NRP & Path Forward ratified by SNEC.
- **May 2018**- As per NRP Path Forward- Environmental Assessment Redone
- **June 2018**- Preliminary work completed (access roads, surveying, locates etc.)
- **October 2018**- Construction Began



2019

- **Thursday, January 17, 2019**- Individuals claiming to represent HCCC delivered a letter at the NRP site addressed to HONI. It noted intentions to shutdown the site unless a meeting was scheduled between HCCC and HONI by January 21, 2019.
- **Friday, January 18, 2019** - HONI replied to HCCC representatives to indicate they would be open to discussions and requested more information be provided in terms of the meeting context.
- **Monday, January 21, 2019** – Construction Halted- A group of individuals visited the NRP site again and delivered a Cease & Desist order to A6N Utilities with a warning that HCCC would bring men from all territories to shut down the project.
 - SNGRDC staff confirmed this action was supported by and passed through confederacy council on Saturday, January 19, 2019.
 - In order to ensure safety to A6N employees and sub-contractors, SNGRDC instructed A6N to withdraw its employees until a meeting took place.
- **Tuesday, January 22, 2019**- A meeting was held between HCCC representatives and HONI. HCCC representatives said no work would continue until HONI signed an MOU with HDI.
- **Friday, January 25, 2019** – SNGRDC sent a letter to HCCC outlining the impacts of the work stoppage at NRP. This was confirmed received and read at confederacy council on January 26, 2019.
- **Monday, January 28, 2019**, HONI confirmed they still have not received an MOU draft from HCCC representatives. Instead HCCC requested a meeting with HONI's CEO to discuss the matter.
- **January 31, 2019**- A meeting took place between HCCC representatives and HONI Executive.
- **February 4, 2019** – The Six Nations Elected Council, members of HONI's executive team and SNGRDC management and governance group attended a meeting to discuss the status of the NRP project.
- **February 5, 2019** - SNGRDC management, in discussion with the SNGRDC BOD, decided to undertake a transparency campaign to educate the public on the current situation regarding the NRP project and the immediate and future impacts to the SNGR people.
- **February 8, 2019** – HONI provided HCCC representatives with a third-party engineering report outlining the public safety work that needed to be complete at the NRP.
- **February 10, 2019** –HCCC representatives agreed to allow A6N to complete the safety work.
- **February 11, 2019** - A6N and its sub-contractor completed the required safety work.
- **February 16, 2019**- SNGRDC attended HCCC meeting and presented a letter formally requesting the HCCC lift the Cease & Desist on the project and inviting HCCC representative to attend a press conference on Tuesday, February 19.
- **Tuesday, February 19, 2019**- SNGRDC will host a local press conference at the Six Nations Community Hall at 5 PM to inform the SNGR Community about the impacts of the work stoppage at NRP. This conference will be broadcast live to air on CKRZ radio and the SNGRDC Facebook page.



Short-Term & Long-Term Repercussions

A6N

- Financial Impact of Demobilizations (\$500,000+)
- 30 Worker affected by work stoppage at NRP
- Retentions of highly specialized skilled Sub-Contractor (Thirau)- will not return to work without a written guarantee of safety
- Reputation of A6N to complete utility work in areas sensitive to FN's- ripple affect it has on future employment opportunities & profit margins

Economic Development Trust (EDT)

- Reduced distribution to Economic Development Trust in 2020 by the Master Trust due to loss of profit by A6N from the Construction of the NRP
- Reduced distribution to Economic Development Trust in future years by SNGRDC- Due to loss opportunity (25% ownership & 300 MW Set-aside) in excess of \$100 Million

SNGRDC Operations

- Ripple effects on SNGRDC operations in coming years- loss of future employment opportunities, profit margins, capital investments in community-owned infrastructure

Future of Economic Development for Six Nations

- Reputation of Six Nations in General- political landscape "too risky" to do business with
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Path Forward

- SNGRDC formally requests the HCCC lifts the Cease & Desist at NRP.
- SNGRDC will work with HCCC to determine a process to ensure HCCC is informed of future projects
- SNGRDC will work with HCCC to determine a process for how we can move forward in future economic development for the Community's benefit



Haudenosaunee Confederacy Chiefs Council (HCCC)

January 25, 2019

Re: Niagara Reinforcement Line Project (NRP)

To: Leroy "Jock" Hill, HCCC Secretary

I am writing today to request the Haudenosaunee Confederacy Chiefs Council (HCCC) temporarily lift the stop work order on the Niagara Reinforcement Line Project (NRP). Six Nations of the Grand River Development Corporation (SNGRDC) is the majority owner of A6N Utilities who have been contracted by Hydro One Networks Inc (HONI) to complete the work on the NRP.

The stoppage of work at the NRP site is resulting in a direct cost to A6N Utilities of approximately \$60,000 per day. These costs are a result of contractual agreements A6N has with equipment rentals and sub-contractors. SNGRDC has made the decision to stop work at NRP to allow time for HCCC to discuss their concerns with HONI. As of 10 am today, we have been advised by HONI that they have been waiting for more than 2 days to receive a draft proposal from your representatives; unfortunately, A6N can no longer carry the cost associated with stopping work on the NRP. If A6N is unable to return to work by Monday, January 28, 2019, we will have no choice but to demobilize the NRP site resulting in an added cost to our community of upwards of \$500,000 and will affect more than 30 employees.

If the project is not completed as planned, the financial benefits associated with phase two and three of the three-part bundled solution will not be realized by the Six Nations Community- as these two phases are conditional on the completion of the NRP.

Phase One- Hydro One Networks Inc. has contracted A6N Utilities to complete the construction at NRP. As A6N is a SNGRDC owned company, their annual surplus profits are directed to SNGRDC for reinvested into the Six Nations Community. This is done through three avenues: 1) Annual Distributions to the Six Nations of the Grand River Economic Development Trust (\$9.4 million invested since 2016 see www.sndevcorp.ca/edt/); 2) capital investment in community owned assets (i.e. Refurbishing the Old Bingo Hall into the Gathering Place by the Grand Event Centre or the Revitalization of Chiefswood Park Revitalization) 3) new equity investment into economically sound projects that will bring future revenue to our community.



Phase Two-Hydro One Networks Inc. will make available 25% equity in the NRP for approximately \$12.5 million. This will result in net cash flows of not less than \$25 million over the next 48 years.

Phase Three- The Ministry of Energy will provide a 300 MW set-aside to the Six Nations of the Grand River Development Corporation for future energy development in Southwestern Ontario. At minimum the lost opportunity cost of this is \$15 Million (termination fee if the Province of Ontario cancels this agreement) and upwards of over \$100 Million.

I am willing to attend a meeting with the HCCC, today Friday, January 25, 2019 to answer any questions about the NRP or how the stoppage is financially affecting our Community.

We are all working towards betterment for Six Nations and hope that we can find a solution to this issue as well as future economic development opportunities.

Nya: Weh,

Tabitha Curley, Manager of Communications and Stakeholder Relations
Six Nations of the Grand River Development Corporation

CC: SNGRDC Board of Directors, SNGRDC Advisory Committee, SNGRDC
President/CEO



Haudenosaunee Confederacy Chiefs Council
2634 6th Line Road
Ohsweken, ON N0A 1M0

February 16, 2019

RE: Request to Lift Cease and Desist for Niagara Reinforcement Line Project

Haudenosaunee Confederacy Chiefs Council,

We write to you today in the spirit of the Good Mind, and with the understanding that it is agreed that our community's well-being is the top priority for all.

The Six Nations of the Grand River Development Corporation (SNGRDC) and the Economic Development Trust (EDT) have worked to maintain transparent and accountable operations that provide the community with significant economic benefit. The recent events surrounding the Niagara Reinforcement Line Project threaten the community's financial development, now and in the future (see attached list of repercussions). These events will result in an undesirable impact for our people and we call upon to the HCCC to put the community's interest first as well.

SNGRDC will be hosting a community information session regarding the history and current state of the Niagara Reinforcement Line Project on Tuesday February 19 at 5pm at the Six Nations Community Hall. We intend to provide a platform for sharing information and encouraging discussion among the people, and invite all community members, including representatives from HCCC to attend. At this event we will be publicly requesting that the HCCC lift the Cease and Desist request which you have imposed that has threatened the completion of this project and will impact the community's well-being for some time to come. We are providing you with advance notice in the hopes that you will consider our request prior to this information session.

Should you have any questions or comments before the session on Tuesday, please contact Tabitha Curley, Manager of Communications & Stakeholder Relations at tcurley@sndevcorp.ca or 519-717-3539. Tabitha will be able to answer your questions and/or will forward your response to our governing bodies for their consideration and/or action.

Regards,

Claudine Van Every-Albert
Chair, SNGRDC Board of Directors

Rachel Martin,
Chair, SNGR Economic Development Trust



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